



2009 INDUSTRY REPORT: VIRGINIA HOSPITALS AND NURSING FACILITIES CENTRAL VIRGINIA HOSPITAL EXCERPTS

Making health care information transparent to the public helps consumers and businesses make better health care decisions. Below are Efficiency and Productivity measures from Virginia Health Information's *2009 Industry Report: Virginia Hospitals and Nursing Facilities*. Designed for businesses and large purchasers, the report also contains important information for consumers on how much hospitals are paid, charity care, staffing levels and profit margins. This is the first year of the new Composite Efficiency and Productivity Score, an overall ranking of hospitals based on ten cost, utilization and efficiency measures. All indicators are on the web at www.vhi.org or in the easy-to-use files on the CD found in the publication.

Central Virginia Hospitals	Tax Status	Overall CEP Score	Dollars Paid Per Admission	Hours Per Admission	Total Margin (%)	Charity Care (%)
Bon Secours Memorial Regional Medical Center	NP	1.6	\$7,538	92	7.47	10.76
Bon Secours Richmond Community Hospital	NP	2.6	\$6,623	94	-15.41	22.21
Bon Secours St. Francis Medical Center	NP	2.5	\$8,941	101	2.99	10.74
Bon Secours St. Mary's Hospital	NP	2.1	\$8,985	98	10.41	7.87
CJW Medical Center	P	2.2	\$9,264	88	11.81	19.89
Community Memorial Healthcenter	NP	2.5	\$7,848	108	4.94	14.57
Halifax Regional Hospital	NP	2.7	\$7,447	102	8.05	11.41
Henrico Doctors' Hospital	P	2.8	\$10,000	105	9.32	15.05
John Randolph Medical Center	P	2.4	\$8,829	103	4.42	22.28
Retreat Hospital	P	3.3	\$9,550	123	-6.55	7.48
Southern Virginia Regional Medical Center	P	2.9	\$7,747	104	-7.10	17.49
Southside Community Hospital	NP	3.6	\$8,563	125	-6.38	16.17
Southside Regional Medical Center	P	3.2	\$8,036	120	-4.72	16.23
VCU Health System	NP	2.8	\$13,081	154	5.55	15.16
Regional Medians			\$8,696	104	4.68	15.11

Tax Status – NP - Not-for-Profit; P – Proprietary (For Profit)

Composite Efficiency and Productivity Score –The average of ten selected indicator quartile scores. The desired direction is towards a lower score. The Statewide average score is 2.5.

Dollars Paid Per Admission - The average dollar amount expected to be collected for each admission. An adjustment is made for outpatient care, wage price index and patient severity of illness.

Hours Per Admission - The average number of hours the hospital paid to employees or an agency per adjusted admission. An adjustment is made for outpatient care and patient severity of illness.

Total Margin (%) – A percentage that expresses the difference between total revenue and cost as a proportion of total revenue.

Charity Care (%). - **Charity Care, Bad Debt and Taxes** - Expressed as a percentage, the amount of charity care (converted to a cost basis,) bad debt and taxes the facility incurred in relation to its total expenses. The desired direction is toward a higher value.