



2009 INDUSTRY REPORT: VIRGINIA HOSPITALS AND NURSING FACILITIES NORTHWESTERN VIRGINIA NURSING FACILITY EXCERPTS

Making health care transparent to the public helps consumers and businesses make better health care decisions. Below are four of thirteen Efficiency and Productivity measures from Virginia Health Information's *2009 Industry Report: Virginia Hospitals and Nursing Facilities*. Designed for businesses and large purchasers, the report also contains important information for consumers on how much nursing facilities are paid, charity care, staffing levels and profit margins. All indicators are on the web at www.vhi.org or in the easy-to-use files on the CD found in the publication.

Northwestern Virginia Nursing Facilities	Tax Status	Patient Days	Dollars Paid Per Patient Day	Hours Per Patient Day	Total Margin	Medicaid Participation
Augusta Nursing and Rehabilitation Center	P	39,584	\$149	3.92	5.51	56.98
Autumn Care of Madison	P	24,054	\$136	4.43	2.62	51.60
Avante at Harrisonburg	P	41,636	\$158	4.83	2.59	66.97
Avante of Waynesboro	P	37,541	\$161	5.52	0.54	66.78
Benjamin Borden Health Center	NP	19,585	\$197	6.24	-12.91	32.23
Beverly LivingCenter - The Cedars	P	48,462	\$160	4.28	-5.34	68.80
Bowling Green Health Care Center	P	39,958	\$147	4.32	1.65	57.84
Bridgewater Home	NP	43,907	\$200	7.56	10.41	35.76
Consulate Health Care of Woodstock	P	30,632	\$144	3.71	7.42	57.53
Dogwood Village of Orange County Health and Rehabilitation	NP	47,003	\$140	6.17	1.97	58.05
Evergreen Health and Rehab. of Winchester	P	47,418	\$119	3.45	2.34	77.68
Evergreene Nursing Care Center	P	30,884	\$143	4.60	-2.21	64.14
Golden LivingCenter - Shenandoah Valley	P	29,518	\$151	4.78	-0.64	77.38
Harrisonburg Health & Rehabilitation Center	P	59,284	\$152	4.15	4.26	50.96
Heritage Hall - Charlottesville	P	40,513	\$129	4.29	-1.76	64.04
Heritage Hall - Lexington	P	19,659	\$129	4.34	1.85	71.22
Kings Daughters Health & Rehab	P	40,908	\$143	3.95	2.91	59.17
Laurels of Charlottesville	P	42,003	\$165	3.84	9.38	37.00
Life Care Center of New Market	P	40,310	\$144	3.56	7.30	55.48
Louisa Health Care Center	P	30,881	\$138	4.01	3.65	67.82
Lovingston Health Care Center	P	19,974	\$149	4.68	2.73	64.65
Martha Jefferson House	NP	8,673	\$186	16.11	-26.09	0.00
Mountain View Nursing Home Inc.	NP	14,547	\$162	7.87	1.66	59.87
Oak Lea Nursing Home	NP	41,177	\$184	7.08	4.69	40.81
Our Lady of Peace	NP	10,748	\$166	6.05	5.50	32.67
Envoy at The Village	P	19,884	\$130	4.37	2.11	79.94
Ruxton Health Care of Staunton	P	59,508	\$116	3.63	3.19	73.54
Ruxton Health Care of Winchester	P	20,717	\$170	4.94	-4.32	53.57

Shenandoah Nursing Home	P	19,824	\$134	4.70	3.75	42.63
Shenandoah Valley Care	P	36,913	\$104	3.70	-5.81	79.15
Skyline Terrace Convalescent Home	P	25,250	\$136	6.52	1.19	81.41
Springs Nursing Center	NP	20,287	\$149	5.66	-3.89	74.08
Trinity Mission Health & Rehab of Charlottesville	P	61,898	\$115	3.21	3.80	71.84
Warren Memorial Hospital - LTCU	NP	42,823	\$163	4.82	-34.04	55.33
Regional Medians			\$148	4.52	2.23	59.52

Tax Status – NP - Not-for-Profit; P – Proprietary (For Profit)

Patient Days – The total number occupied bed-days for the reporting period.

Dollars Paid per Patient Day - The average dollar amount expected to be collected per adjusted patient day.

Hours per Patient Day - The average number of hours the facility paid to employees or an agency, per adjusted patient day.

Total Margin (%) - A percentage that expresses the difference between total revenue and cost as a proportion of total revenue

Medicaid Participation - Number of Medicaid patient days in relation to total patient days.