



2017 INDUSTRY REPORT: VIRGINIA HOSPITALS AND NURSING FACILITIES CENTRAL VIRGINIA NURSING FACILITY EXCERPTS

Making healthcare transparent to the public helps consumers and businesses make better healthcare purchasing decisions. VHI's 2017 Industry Report includes important information on how much nursing homes are paid, staffing levels and profit margins. All indicators are on the web or in the easy-to-use files on the CD found in the publication. Use this report along with VHI's quality of care and pricing information for a complete cost and quality picture of approximately 250 Virginia nursing homes. Find this and more at http://vhi.org/nursing_compare.asp

Central Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/ Patient Day	Hours/ Patient Day	Total Margin	Medicaid Participation
Amelia Nursing Center	P	31,625	\$169	5.5	-5.3%	73.0%
Ashland Nursing & Rehabilitation Center	P	62,767	\$176	3.5	-5.4%	44.9%
Autumn Care of Mechanicsville	P	56,291	\$203	4.5	6.4%	44.5%
Battlefield Park Health & Rehab Center	P	39,597	\$147	3.5	1.0%	87.0%
Beaufort Health & Rehabilitation Center	P	39,988	\$182	4.6	6.5%	65.3%
Berry Hill Nursing Home	P	32,853	\$134	4.0	3.0%	86.0%
Beth Sholom Home of Virginia	NP	33,983	\$177	5.5	-11.2%	55.6%
Bonview Rehabilitation and Healthcare (Formerly Envoy of Stratford Hills)	P	8,978	\$176	7.5	-122.7%	66.7%
Brandermill Woods Health Care Center	NP	20,987	\$241	8.2	-3.4%	16.1%
Chase City Health and Rehab Center	P	41,484	\$148	4.0	1.5%	64.4%
Children's Hospital of Richmond of the VCU Health System	NP	14,329	\$229	4.8	-14.8%	100.0%
Colonial Heights Health Care and Rehabilitation Center	P	51,726	\$143	3.6	0.9%	66.9%
Dinwiddie Health and Rehabilitation Center	P	20,349	\$178	3.9	1.4%	56.4%
Elizabeth Adam Crump Health and Rehab	P	59,479	\$168	3.8	-4.6%	85.7%
Emporia Manor	P	36,652	\$148	3.5	2.6%	90.4%
Envoy Health Care at The Meadows	P	28,559	\$178	3.5	-3.8%	64.7%
Envoy Health Care of Lawrenceville	P	27,104	\$150	2.9	-1.1%	61.5%
Envoy Health Care of Westover Hills	P	61,051	\$166	3.5	3.0%	52.1%
Farmville Rehabilitation and Healthcare Center, LLC	P	41,360	\$128	3.0	-1.7%	78.9%
Glenburnie Rehabilitation and Nursing Center	P	40,255	\$166	4.1	1.0%	56.3%
Greensville Manor	P	21,916	\$163	3.9	0.8%	69.6%
Hanover Health & Rehabilitation Center	P	38,320	\$169	3.8	8.0%	42.7%
Henrico Health & Rehabilitation Center	P	39,832	\$168	4.3	7.3%	72.0%
Heritage Hall - Blackstone	P	56,225	\$148	4.4	5.0%	60.1%
Heritage Hall - Dillwyn	P	21,374	\$164	4.9	6.9%	77.6%
Hopewell Health Care Center	P	37,985	\$148	3.8	1.5%	69.2%
Laurels of Bon Air	P	36,585	\$231	4.9	36.9%	24.0%
Laurels of University Park	P	49,772	\$196	4.1	29.6%	42.4%
Laurels of Willow Creek	P	41,277	\$189	4.3	2.7%	38.8%
Lexington Court Nursing and Rehabilitation	P	62,954	\$195	4.4	3.4%	59.8%

Central Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/Patient Day	Hours/Patient Day	Total Margin	Medicaid Participation
Little Sisters of the Poor	NP	11,387	\$191	14.4	35.9%	96.4%
Manor Care-Imperial of Richmond VA, LLC	P	43,138	\$186	3.5	3.8%	53.4%
Manor Care-Richmond	P	64,614	\$153	4.0	-4.4%	66.5%
Our Lady of Hope Health Center	NP	20,465	\$216	5.0	17.6%	22.8%
Parham Healthcare & Rehabilitation Center	P	61,750	\$171	4.4	8.0%	82.5%
Petersburg Health & Rehab Center	P	36,553	\$147	3.8	-0.8%	88.6%
River View on the Appomattox	P	42,655	\$163	3.7	1.1%	55.3%
Sentara MeadowView Terrace	NP	55,705	\$132	4.0	9.2%	68.2%
Sentara Woodview	NP	71,095	\$130	4.0	2.5%	74.3%
Sitter and Barfoot Veterans Care Center	NP	67,707	\$340	8.3	1.0%	45.7%
The Woodland	P	39,188	\$195	5.3	6.6%	39.5%
Tyler's Retreat at Iron Bridge	P	30,192	\$176	4.7	6.9%	57.6%
Virginia Home, The	NP	47,289	\$181	8.5	-18.3%	97.4%
Waverly Health & Rehabilitation Center	P	34,915	\$160	4.9	0.2%	85.3%
Wayland Nursing and Rehabilitation Center	P	21,252	\$156	3.7	7.1%	75.0%
Westport Rehabilitation and Nursing Center	P	70,201	\$161	3.7	9.1%	36.4%
Regional Medians			\$168	4.1	2.0%	65.0%

Tax Status – NP - Not-for-Profit; P – Proprietary (For Profit)

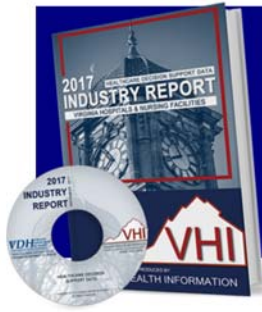
Patient Days – The total number occupied bed days for the reporting period.

Dollars Paid per Patient Day - The average dollar amount expected to be collected per adjusted patient day. The desired direction is toward a lower score.

Hours per Patient Day - The average number of hours the facility paid to employees or an agency, per adjusted patient day. The desired direction is toward a lower score.

Total Margin (%) - A percentage that expresses the difference between total revenue and cost as a proportion of total revenue. The desired direction is toward a higher score.

Medicaid Participation - Percentage of Medicaid patient days in relation to total patient days. The desired direction is toward a higher score.



2017 INDUSTRY REPORT: VIRGINIA HOSPITALS AND NURSING FACILITIES EASTERN VIRGINIA NURSING FACILITY EXCERPTS

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Eastern Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/Patient Day	Hours/Patient Day	Total Margin	Medicaid Participation
Arcadia Nursing and Rehabilitation Center	NP	16,593	\$149	5.2	2.4%	80.2%
Autumn Care of Chesapeake	P	36,838	\$163	4.4	-0.1%	57.3%
Autumn Care of Norfolk	P	40,822	\$152	4.1	1.9%	78.9%
Autumn Care of Portsmouth	P	34,548	\$153	4.1	5.6%	73.7%
Autumn Care of Suffolk	P	38,743	\$149	4.7	-3.7%	83.2%
Bayside Health & Rehabilitation Center	P	19,218	\$186	4.4	4.4%	44.3%
Bayside of Poquoson Health and Rehab	P	17,032	\$169	3.6	5.8%	68.5%
Beacon Shores Nursing & Rehabilitation Center	P	47,205	\$158	5.4	-8.7%	87.3%
Beth Sholom Home of Eastern Virginia	NP	40,290	\$195	6.4	-5.9%	42.8%
Bon Secours Maryview Nursing Care Center	NP	38,370	\$192	5.1	5.8%	50.2%
Bon Secours St. Francis Nursing Center	NP	35,293	\$196	4.9	-3.6%	60.9%
Carrington Place of Chesapeake	P	38,135	\$156	4.2	1.4%	78.5%
Carrington Place of Tappahannock	P	20,412	\$144	3.8	0.5%	79.5%
Chesapeake Health & Rehabilitation Center	P	60,293	\$161	4.2	3.3%	71.0%
Coliseum Convalescent and Rehabilitation Center	P	57,290	\$213	3.9	9.6%	68.2%
Consulate Health Care of Norfolk	P	76,878	\$167	3.4	1.8%	75.3%
Consulate Healthcare at Williamsburg	P	30,233	\$191	3.2	-3.1%	50.7%
Consulate Healthcare of Windsor	P	39,524	\$167	2.9	-1.1%	49.5%
Courtland Health & Rehabilitation Center	P	30,808	\$152	4.3	3.2%	77.0%
Dockside Health & Rehab Center	P	17,536	\$145	4.2	4.2%	82.5%
Envoy Health Care of Williamsburg	P	45,064	\$178	3.8	5.5%	60.8%
Envoy Health of Norfolk, LLC	P	20,398	\$188	3.8	-6.8%	54.2%
Francis N. Sanders Nursing Home	NP	17,216	\$272	6.5	-15.5%	0.0%
Harbour Pointe Healthcare and Rehabilitation Center	P	49,069	\$170	4.6	-4.4%	83.8%
Heritage Hall - Nassawadox	P	44,318	\$150	4.5	1.1%	67.3%
Heritage Hall - Virginia Beach	P	30,605	\$176	5.0	2.4%	76.5%
James River Convalescent and Rehabilitation Center	P	52,656	\$195	4.5	4.6%	69.7%
Kempsville Healthcare and Rehab Center	P	29,741	\$171	3.9	7.1%	47.7%
Kindred Nursing and Rehab- River Pointe	P	43,793	\$173	4.2	-2.6%	52.7%
Kindred Transitional Care and Rehab- Bay Pointe	P	32,107	\$191	4.4	1.2%	43.6%
Kindred Transitional Care and Rehab- Nansemond Pointe	P	48,837	\$197	3.9	3.0%	36.2%
Lancashire Convalescent and Rehab. Center	P	28,437	\$174	4.3	-1.5%	76.4%

Eastern Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/ Patient Day	Hours/ Patient Day	Total Margin	Medicaid Participation
Newport News Nursing and Rehabilitation Center	P	34,671	\$194	3.6	-5.9%	52.3%
Newport, The	P	17,634	\$319	5.1	9.5%	0.0%
Norfolk Health & Rehabilitation Center	P	48,568	\$167	4.9	2.3%	84.7%
Northampton Convalescent Center	P	24,685	\$239	4.4	4.3%	47.5%
Our Lady of Perpetual Help Health Center	NP	10,922	\$215	5.7	20.9%	42.4%
Portsmouth Health and Rehab	P	36,541	\$149	3.7	-29.5%	81.9%
Princess Anne Health and Rehab	P	40,174	\$195	4.7	2.2%	38.0%
Regency Health & Rehabilitation Center	P	18,092	\$181	5.2	-1.5%	69.8%
Riverside Convalescent Center - Hampton	NP	40,398	\$179	4.9	-2.7%	53.9%
Riverside Convalescent Center - Mathews	NP	21,631	\$178	4.9	-1.6%	79.5%
Riverside Convalescent Center - Saluda	NP	20,688	\$174	4.7	-0.4%	80.2%
Riverside Convalescent Center - Smithfield	NP	9,211	\$226	7.4	-73.6%	0.0%
Riverside Convalescent Center - West Point	NP	20,044	\$204	5.1	-1.6%	66.7%
Sentara Nursing Center - Chesapeake	NP	36,508	\$124	3.5	-9.8%	42.1%
Sentara Nursing Center - Hampton	NP	28,652	\$113	2.5	0.1%	37.5%
Sentara Nursing Center - Norfolk	NP	63,474	\$140	3.8	-7.8%	55.7%
Sentara Nursing Center - Portsmouth	NP	40,306	\$112	2.9	-9.3%	55.0%
Sentara Nursing Center - Virginia Beach	NP	38,996	\$129	3.4	0.4%	34.3%
Sentara Nursing Center Windermere	NP	30,336	\$126	3.0	-3.4%	35.1%
Shore Lifecare at Parksley	NP	38,038	\$179	5.4	-15.5%	70.3%
The Gardens at Warwick Forest	NP	66,648	\$208	5.5	-10.4%	39.9%
The Orchard	NP	26,766	\$192	5.3	-13.2%	55.8%
Virginia Beach Healthcare & Rehabilitation Center	P	58,593	\$175	4.5	10.1%	69.2%
Walter Reed Convalescent & Rehab. Center	P	50,168	\$194	4.6	3.6%	72.8%
Westmoreland Rehabilitation and Healthcare	P	21,204	\$143	3.4	3.5%	68.4%
York Convalescent Center	P	26,750	\$234	4.0	8.2%	41.2%
Regional Medians			\$174	4.4	0.5%	60.8%

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Total Margin (%) - A percentage that expresses the difference between total revenue and cost as a proportion of total revenue. The desired direction is toward a higher score.

Medicaid Participation - Percentage of Medicaid patient days in relation to total patient days. The desired direction is toward a higher score.



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Northern Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/ Patient Day	Hours/ Patient Day	Total Margin	Medicaid Participation
Birmingham Green	NP	62,440	\$242	7.3	8.1%	88.7%
Burke Health & Rehabilitation Center	P	40,366	\$225	4.4	5.2%	27.6%
Cherrydale Health & Rehabilitation Center	P	82,540	\$195	4.1	4.1%	81.0%
Dulles Health and Rehab Center	P	51,221	\$195	4.1	2.3%	56.6%
Envoy Health Care of Woodbridge	P	38,025	\$181	3.6	-9.2%	60.3%
Envoy Health of Alexandria	P	36,564	\$200	3.4	-0.6%	65.0%
Fairfax Nursing Center, Inc	P	66,180	\$196	6.6	1.5%	54.2%
Gainesville Health & Rehabilitation Center	P	41,026	\$196	4.1	1.7%	46.3%
Heritage Hall - Leesburg	P	54,344	\$227	4.9	8.7%	37.9%
Iliff Nursing & Rehabilitation Center	P	43,217	\$237	5.0	-0.3%	79.1%
Jefferson, The	P	10,000	\$211	3.4	1.3%	0.0%
Leewood Healthcare Center	P	43,965	\$221	6.4	2.7%	67.2%
Loudoun Nursing & Rehabilitation Center	NP	35,128	\$197	3.6	1.7%	53.0%
Manassas Health and Rehabilitation Center	P	41,159	\$207	4.3	4.1%	50.5%
Manor Care of Alexandria VA, LLC	P	29,898	\$200	4.1	2.2%	58.7%
Manor Care of Arlington VA, LLC	P	44,774	\$200	4.1	-3.3%	56.8%
Manor Care-Fair Oaks of Fairfax VA, LLC	P	46,887	\$212	3.9	1.1%	53.2%
Mount Vernon Nursing & Rehabilitation Center	P	30,364	\$207	5.8	-15.3%	45.2%
Potomac Falls Health and Rehab Center	P	52,047	\$207	4.1	0.6%	36.1%
Regency Care of Arlington LLC	P	53,807	\$199	4.5	-5.2%	69.2%
Sleepy Hollow Health & Rehab Center	P	64,760	\$192	4.3	1.2%	84.3%
Woodbine Nursing & Rehabilitation Center	P	99,286	\$220	4.6	6.4%	68.4%
Regional Medians			\$204	4.2	1.6%	56.7%

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Medicaid Participation - Percentage of Medicaid patient days in relation to total patient days. The desired direction is toward a higher score.



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Northwestern Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/ Patient Day	Hours/ Patient Day	Total Margin	Medicaid Participation
Albemarle Health & Rehabilitation Center	P	26,183	\$192	6.8	-19.7%	44.7%
Augusta Nursing and Rehabilitation Center	P	37,839	\$172	3.1	-7.0%	53.3%
Autumn Care of Madison	P	29,461	\$158	4.1	3.9%	63.0%
Avante at Harrisonburg	P	39,851	\$170	6.4	5.6%	81.5%
Avante at Waynesboro, Inc.	P	34,779	\$172	6.3	-11.2%	71.5%
Bowling Green Health & Rehabilitation Center	P	41,469	\$173	4.3	4.9%	74.9%
Bridgewater Home, Inc.	NP	42,837	\$278	8.8	6.4%	26.1%
Brookside Rehabilitation and Nursing Center	P	35,561	\$197	3.5	4.6%	63.9%
Carriage Hill Health & Rehab Center	P	51,486	\$200	4.2	4.1%	43.8%
Cedars Health & Rehab Center	P	43,071	\$172	4.2	-9.4%	77.5%
Charlottesville Health & Rehabilitation Center	P	29,469	\$166	4.2	-1.0%	60.3%
Charlottesville Pointe Rehabilitation and Healthcare Center, LLC	P	56,244	\$140	3.6	-31.6%	77.5%
Consulate Health Care of Woodstock	P	30,169	\$170	2.7	3.1%	58.2%
Culpeper Health & Rehabilitation Center	P	49,361	\$175	4.4	8.4%	71.3%
Dogwood Village of Orange Co Health & Rehabilitation	NP	54,336	\$185	6.3	4.2%	59.8%
Envoy Health Care at The Village	P	19,636	\$172	3.4	-1.3%	43.4%
Envoy Health Care of Staunton	P	58,730	\$157	3.5	-6.4%	58.6%
Envoy Health Care of Winchester	P	20,276	\$176	2.9	-8.2%	49.2%
Evergreen Health and Rehab. of Winchester	P	51,366	\$143	4.1	0.1%	76.4%
Falls Run Nursing and Rehabilitation	P	29,780	\$181	3.3	6.9%	56.5%
Fauquier Health Rehabilitation & Nursing Center	P	37,064	\$197	4.5	6.8%	51.9%
Fredericksburg Health and Rehab	P	42,242	\$160	3.9	-26.7%	82.0%
Grace Health and Rehab Center of Greene County	P	31,125	\$150	3.8	3.0%	79.0%
Harrisonburg Health & Rehabilitation Center	P	61,826	\$179	4.3	5.3%	67.2%
Heritage Hall - Front Royal	P	20,744	\$188	4.7	5.2%	71.0%
Heritage Hall - King George	P	34,421	\$174	5.0	-8.3%	46.8%
Heritage Hall - Lexington	P	20,145	\$171	4.7	2.9%	51.8%
Kings Daughters Health & Rehab	P	40,144	\$167	3.1	-2.0%	53.5%
Laurels of Charlottesville	P	39,991	\$204	4.2	34.5%	41.7%
Life Care Center of New Market	P	39,315	\$169	4.1	6.0%	59.8%
Louisa Health & Rehabilitation Center	P	29,841	\$158	4.3	6.0%	74.8%

Northwestern Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/Patient Day	Hours/Patient Day	Total Margin	Medicaid Participation
Martha Jefferson House	NP	9,125	\$253	11.1	4.2%	0.0%
Mountain View Nursing Home Inc.	NP	14,237	\$191	8.1	3.7%	78.4%
Our Lady of Peace	NP	10,744	\$202	6.4	-0.7%	45.6%
Rose Hill Health and Rehab	P	35,687	\$183	3.5	6.5%	76.5%
Shenandoah Nursing Home	P	20,246	\$241	5.2	9.7%	35.1%
Shenandoah Valley Care dba MontVue Nursing Home	P	36,959	\$146	5.3	1.5%	85.0%
Shenandoah Valley Health and Rehab	P	26,504	\$154	3.4	6.0%	67.0%
Skyline Terrace Convalescent Home	P	25,321	\$167	8.2	-2.2%	90.8%
Springs Nursing Center	NP	19,952	\$162	5.6	0.5%	75.9%
VMRC, Complete Living Care	NP	41,209	\$227	6.4	6.7%	27.1%
Woodmont Center	P	38,001	\$229	4.2	6.2%	53.8%
Regional Medians			\$173	4.3	3.8%	60.1%

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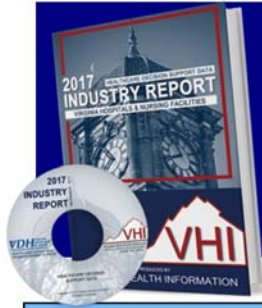
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Total Margin (%) - A percentage that expresses the difference between total revenue and cost as a proportion of total revenue. The desired direction is toward a higher score.

Medicaid Participation - Percentage of Medicaid patient days in relation to total patient days. The desired direction is toward a higher score.



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Southwestern Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/Patient Day	Hours/Patient Day	Total Margin	Medicaid Participation
Abingdon Health & Rehab Center	P	40,479	\$159	3.5	4.0%	51.8%
AFS of BASTIAN	NP	17,686	\$169	3.7	3.2%	83.8%
Alleghany Health and Rehab	P	36,157	\$139	3.4	2.8%	89.5%
Appomattox Health & Rehabilitation Center	P	20,227	\$162	4.5	6.1%	65.0%
Autumn Care of Altavista	P	37,578	\$168	4.2	6.0%	66.1%
Avante at Lynchburg, Inc.	P	35,098	\$170	8.1	-12.3%	75.2%
Avante at Roanoke	P	27,910	\$205	8.8	-13.4%	92.3%
Bedford County Nursing Home	NP	31,078	\$214	6.4	21.9%	78.8%
Berkshire Health & Rehabilitation Center	P	60,949	\$174	4.2	11.2%	65.3%
Blue Ridge Nursing Center	P	57,716	\$139	4.9	1.8%	71.9%
Blue Ridge Rehab Center	P	95,720	\$115	3.2	-3.5%	81.1%
Brian Center Health & Rehab. - Alleghany	NP	20,038	\$132	3.7	19.5%	40.7%
Brian Center Nursing Care - Fincastle	NP	17,990	\$290	5.1	-2.8%	88.6%
Carrington Place at Botetourt Commons	P	30,420	\$175	4.3	0.9%	60.9%
Carrington Place at Rural Retreat	P	38,099	\$160	3.8	7.1%	74.9%
Carrington Place at Wytheville	P	40,102	\$149	4.5	9.0%	61.0%
Carrington, The	P	27,764	\$169	4.8	5.3%	70.5%
Chatham Health and Rehabilitation Center	P	26,741	\$144	3.5	6.3%	69.6%
Fairmont Crossing Nursing Home	NP	40,841	\$162	4.3	7.1%	61.9%
Francis Marion Manor Health & Rehabilitation	NP	34,828	\$125	3.2	0.3%	76.4%
Franklin Health & Rehabilitation Center	P	41,213	\$165	4.3	3.7%	71.4%
Friendship Health and Rehab Center, Inc.	NP	125,954	\$170	4.2	-8.7%	67.7%
Galax Health and Rehab	P	35,082	\$129	3.2	-4.8%	79.1%
Genesis ElderCare Westwood	P	20,579	\$237	6.0	-60.9%	58.6%
Grace Healthcare of Abingdon	P	37,870	\$118	3.4	-2.4%	77.0%
Grayson Nursing & Rehabilitation Center	P	41,034	\$147	3.3	-3.1%	65.0%
Gretna Health & Rehabilitation Center	P	32,048	\$164	4.0	6.1%	59.7%
Guggenheimer Nursing Home	NP	36,447	\$144	4.4	-8.9%	48.8%
Heritage Hall - Big Stone Gap	P	62,331	\$147	4.2	7.5%	75.3%
Heritage Hall - Blacksburg	P	48,684	\$164	4.8	1.6%	58.0%
Heritage Hall - Brookneal	P	20,374	\$160	4.5	8.9%	72.2%
Heritage Hall - Clintwood	P	31,325	\$128	3.9	8.5%	85.9%
Heritage Hall - Grundy	P	39,567	\$142	4.2	6.8%	72.6%
Heritage Hall - Laurel Meadows	P	20,033	\$153	4.7	6.9%	72.5%

Southwestern Virginia Nursing Facilities	Tax Status	Patient Days	\$ Paid/Patient Day	Hours/Patient Day	Total Margin	Medicaid Participation
Heritage Hall - Rich Creek	P	37,794	\$187	5.7	6.1%	64.9%
Heritage Hall - Tazewell	P	51,349	\$149	4.5	6.0%	72.3%
Heritage Hall - Wise	P	31,851	\$145	4.8	2.3%	71.8%
Highland Ridge Rehab Center	P	44,458	\$160	4.5	2.0%	63.6%
Hillsville Rehabilitation and Healthcare Center, LLC	P	21,024	\$133	3.1	-2.6%	73.0%
Lee Health and Rehab Center	P	38,237	\$135	3.5	2.9%	68.3%
Liberty Ridge Health and Rehabilitation Center	P	29,160	\$163	4.6	6.0%	58.9%
Lynchburg Health & Rehabilitation Center	P	52,833	\$164	4.4	8.0%	74.1%
Maple Grove Health Care Center	NP	19,276	\$122	3.1	1.8%	54.1%
Martinsville Health and Rehab	P	41,182	\$129	3.4	-5.4%	86.9%
Medical Care Center-Lynchburg VA, LLC	P	31,804	\$160	4.0	-2.8%	64.8%
NHC Healthcare, Bristol	P	37,887	\$168	4.0	-6.0%	34.2%
Our Lady of the Valley	NP	23,938	\$213	7.3	25.6%	37.1%
Pheasant Ridge Nursing & Rehab Center	P	32,254	\$176	2.9	-17.8%	50.5%
Piney Forest Health & Rehabilitation Center	P	39,307	\$145	4.1	-0.7%	81.2%
Pulaski Health & Rehabilitation Center	P	31,149	\$162	4.0	5.3%	66.1%
Radford Health and Rehabilitation Center	P	30,960	\$163	3.6	4.1%	28.7%
Raleigh Court Health & Rehabilitation Center	P	41,425	\$181	4.2	6.6%	50.5%
Richfield Recovery and Care Center	NP	89,500	\$182	5.1	-4.0%	48.3%
Ridgecrest Manor Nursing and Rehabilitation	P	39,741	\$142	3.7	8.3%	85.0%
Riverside Health & Rehabilitation Center	P	62,147	\$157	4.0	6.9%	68.5%
Rocky Mount Rehabilitation and Healthcare Center, LLC	P	52,460	\$141	3.3	-12.6%	80.4%
Roman Eagle Rehabilitation and Health Care Center, Inc.	NP	107,036	\$155	4.7	5.2%	67.7%
Saber Healthcare Nova Health and Rehabilitation Center	P	30,025	\$154	3.9	7.5%	72.1%
Salem Health & Rehabilitation Center	P	78,745	\$163	4.2	9.0%	77.0%
Skyline Nursing and Rehabilitation Center	P	29,973	\$155	3.5	-7.7%	68.6%
Snyder Nursing Home	NP	16,022	\$201	7.3	9.1%	57.6%
South Roanoke Nursing Home	P	30,547	\$190	5.4	7.0%	23.8%
Springtree Health & Rehabilitation Center	P	41,263	\$178	3.9	5.7%	45.9%
Stanleytown Health & Rehabilitation Center	P	41,332	\$155	3.6	4.4%	34.3%
Stratford Healthcare Center	P	19,680	\$143	4.6	4.4%	65.2%
Summit Health & Rehabilitation Center	NP	41,641	\$153	4.1	5.7%	41.2%
The Wybe & Marietje Kroontje Health Care Center	NP	18,657	\$321	9.6	3.6%	35.2%
Valley Health Care Center	P	55,969	\$116	3.4	8.9%	70.2%
Virginia Veterans Care Center	NP	61,642	\$215	5.4	8.2%	38.9%
Waddell Nursing Home	P	46,053	\$137	4.0	2.4%	61.8%
Woodhaven Nursing Home	P	8,233	\$132	7.4	-2.4%	0.0%
Woodlands Health and Rehab	P	20,461	\$141	3.8	2.7%	70.4%
Regional Medians			\$159	4.2	4.3%	67.7%

Tax Status – NP - Not-for-Profit; P – Proprietary (For Profit)

Patient Days – The total number occupied bed days for the reporting period.

Dollars Paid per Patient Day - The average dollar amount expected to be collected per adjusted patient day. The desired direction is toward a lower score.

Hours per Patient Day - The average number of hours the facility paid to employees or an agency, per adjusted patient day. The desired direction is toward a lower score.

Total Margin (%) - A percentage that expresses the difference between total revenue and cost as a proportion of total revenue. The desired direction is toward a higher score.

Medicaid Participation - Percentage of Medicaid patient days in relation to total patient days. The desired direction is toward a higher score.